

Guiding Principles & Capital Needs Assessment Overview

Capital Planning Office

*Bond Election Advisory Task Force
January 30, 2012*

Guiding Principles & Criteria

Guiding Principles

- I. Provide for adequate infrastructure and facilities to maintain City services.
- II. Support new investment reflecting the values and priorities of the City as identified in the Imagine Austin Comprehensive Plan and related plans.
- III. Make investments in new mobility capacity, including an initial segment for an urban rail system.
- IV. Promote a sustainable community and high quality of life.
- V. Identify projects that are cost effective, leverage other funding sources and maximize the benefit of capital investment.
- VI. Consider the balance of priorities in proposed bond package.

Guiding Principles

- I. Provide for adequate infrastructure and facilities to maintain City services.**
- Near-Term Capital Projects (Level 1)
 - Departmental Service Priorities (Level 2)

Guiding Principles

Near-Term Capital Projects (Level 1) Criteria

- Required by state or federal law, legal judgment, court order, regulatory mandate.
- Remedies or prevents a serious hazard that threatens public health, safety or security.
- Infrastructure failure occurring or high possibility in the immediate future.
- Project deferral will lead to significant degradation of infrastructure that compromises delivery of City services.

Guiding Principles

Departmental Service Priorities (Level 2)

- Directly implements an adopted departmental plan or policy.
- Accomplishes or makes significant progress toward achieving department business goals and priorities.
- Directly addresses Horizon Issues identified in a department's Business Plan.
- Produces a tangible improvement to service delivery and/or access to service.

Guiding Principles

II. Support new investments reflecting the values and priorities of the City as identified in the Imagine Austin Comprehensive Plan and related plans.

- Advances priority programs established in the draft Imagine Austin Comprehensive Plan.
- Priority projects established in related neighborhood plans and other small area plans adopted by Austin City Council.
- Furthers a specific Council directive or resolution
- Advances a specific strategy or project identified in a regional planning effort in which the City of Austin participates.

Guiding Principles

III. Make investments in new mobility capacity, including an initial segment for an urban rail system.

- Supports identified strategic mobility and multi-modal transportation priorities.
- Takes into account priorities as outlined in:
 - Imagine Austin Comprehensive Plan
 - Strategic Mobility Plan
 - Envision Central Texas
 - CAMPO 2035 Plan
- Addresses economic vitality and sustainability priorities.

Guiding Principles

IV. Promote a sustainable community and high quality of life.

- Economy
- Environment
- Society and equity

Guiding Principles

Economy

- Facilitates private investments or other activities that produce jobs, attract new companies or retain and grow local businesses.
- Integrates or leverages investments in local innovation and emerging technology.
- Addresses more than one service delivery need within a department or across multiple departments' business needs.

Guiding Principles

Environment

- Demonstrates an innovative approach to more sustainable, environmentally friendly business practices and service delivery.
- Exceeds minimum sustainability performance goals.
- Directly advances a specific measure identified in the Austin Climate Protection Plan for greenhouse gas reduction and mitigation, climate adaptation, reduced water or energy demand, alternative energy or transportation.
- Makes critical assets or services more resilient so they can adapt to and recover from disruptive events.
Examples include use of natural systems such as green infrastructure, decentralized or renewable strategies.

Guiding Principles

Society and Equity

- Provides infrastructure or services to a geographic area or population that has been historically underserved. Results in more equitable distribution of resources and environmental effects on community health and well-being.
- Contributes directly to the preservation or vitality of cultural and historic assets, sense of place or neighborhood character.
- Contributes directly to appropriate mix of uses, walkability, complete neighborhoods, proximity to goods, services, housing, transit and employment.

Guiding Principles

V. Identify projects that are cost-effective, leverage other funding sources and maximize the benefit of capital investment.

- Decreases future operating and maintenance costs.
 - Projected O&M impact data will be compiled, considered.
- Results in avoidance of future operating costs.
- Leverages external (public or private) funds from other sources, reducing the City's financial commitment.
- Provides for increase in City revenues or prevents anticipated loss of City revenues.
- Prevents need for future additional capital costs.

Guiding Principles

VI. Consider the balance of priorities in proposed bond package.

- City bond capacity and impact on city of Austin taxpayers.
- Existing services vs. new investment priorities.
- Geographic distribution of investments.
- Impact on future City operating and capital budgets.
- Sufficient funding for recommended projects.
- Anticipated long-term benefit for community.

Needs Assessment

Needs Assessment Overview

- Focus on capital improvement projects, programs to be implemented within the context of future bond program
 - Identified through departmental assessment, business/service planning
 - Implementation in the 5-7 year CIP planning horizon
 - Serve as implementation steps for City planning efforts
 - Analyzed for cross-departmental coordination, collaboration opportunities

Infrastructure

- Infrastructure Departments
 - Public Works
 - Austin Transportation

Public Works

- Key Drivers
 - Repair and renovation of bridge structures
 - Gaps in pedestrian and bicycle networks
 - ADA compliance
 - Goal to construct \$10 million/year in new ramps and sidewalks
 - Pavement condition
 - Goal for 80% of streets to be in fair or better condition by end of FY18

Public Works

- Summary of Needs (\$198 million)
 - Program Needs
 - Street Reconstruction
 - Sidewalks
 - Bicycle Lane Markings
 - Project Needs
 - Bridges
 - Bike/Trail Projects
 - Neighborhood Partnering Program

Austin Transportation

- Key Drivers
 - Austin Strategic Mobility Plan
 - Regional planning initiatives
 - Staff assessment
 - Professional transportation studies
 - Citizen feedback

Austin Transportation

- Summary of Needs (\$232 million*)
 - Major Projects
 - IH-35 Corridor improvements
 - Loop 360 improvements
 - MOPAC improvements
 - Urban Rail Initiative
 - Other Partnerships with TxDOT and Travis County
 - Intersection and Roadway Improvements
 - Arterial Management
 - Traffic Signals Program
 - Traffic Calming Program

** Does not include Urban Rail Initiative*

Public Safety

- Public Safety Departments
 - Austin Police Department
 - Emergency Medical Services
 - Austin Fire Department

Austin Police Department

- Key Drivers
 - Neighborhood-based policing
 - Decentralization of department
 - Condition of facilities
 - 2000 APD Facilities Master Plan
- Summary of Needs (\$125 million)
 - New APD Headquarters
 - 3 New substations (SW, NW, CW)
 - Air Operations Unit
 - Mounted Patrol, Park Patrol facilities

Emergency Medical Services

- Key Drivers
 - Evaluation of older stations against more recent stations for standardization efforts
 - Properly sized facilities for crews and equipment, including vehicles
- Summary of Needs (\$4 million)
 - Expansion of ambulance truck bays and crew quarters at three EMS stations
 - Station 2 (6601 Manchaca Road)
 - Station 8 (5211 Balcones Drive)
 - Station 11 (5401 McCarty Lane)

Austin Fire Department

- Key Drivers
 - Improving firefighter health and safety
 - Maintaining services levels at existing facilities
 - Improving response times in new service areas
 - Rehabilitation of facilities
- Summary of Needs (\$114 million)
 - 4 new fire stations
 - New Fire/EMS HQ and Station 1 Replacement
 - Women's Locker Rooms Phases 5 & 6
 - Facility repairs/renovations

City Facilities

- Key Drivers:
 - Condition of existing facilities
 - Capacity of facilities to meet service demands
- Summary of Needs (\$156 million)
 - Building Services
 - Economic Growth and Redevelopment Services
 - Health and Human Services facilities
 - Library facilities
 - CTECC facility expansion
 - Public Works service facilities

Parks and Recreation

- Key Drivers:
 - PARD Long Range Plan
 - Parks facilities in need of rehabilitation
 - Increasing demand for Parks and Recreation services

Parks and Recreation

- Summary of Needs (\$123 million)
 - Recreational and Cultural Facilities improvements
 - Metropolitan Parks improvements
 - District Parks improvements
 - Parks Operations Facilities improvements
 - Neighborhood Parks improvements
 - Pocket Parks improvements
 - Greenbelts and Preserves
 - Parks General Improvement Programs
 - Buildings, Cemeteries, Recreation facilities, etc.

New Initiatives

- Key Drivers
 - Projects/priorities stemming from recommendations included in small area master plans and other planning initiatives
- Estimated Need: \$208 million
- Projects include:
 - Downtown, Waller Creek, TODs, North Burnet Gateway, Airport Blvd., East Riverside Corridor
 - Neighborhood Plans
 - Great Streets Program

Additional Needs

- Open Space Acquisition – \$57 million
 - Parkland Acquisition (PARD)
 - Water Quality (Watershed Protection)
- Affordable Housing – \$75 million
 - NHCD Action Plan
 - Affordable Housing Market Study
 - Progress in Developer Assistance, Architectural Barrier Removal & Home Repair Programs

Summary of Results

Department	Amount
Public Works	\$198 M
Transportation	\$232 M
Police	\$125 M
EMS	\$4 M
Fire	\$114 M
City Facilities	\$156 M
Parks	\$123 M
New Initiatives	\$208 M
Open Space	\$57 M
Affordable Housing	\$75 M
TOTAL	\$1.29 B

Questions & Discussion

Preparation for Staff Project Lists

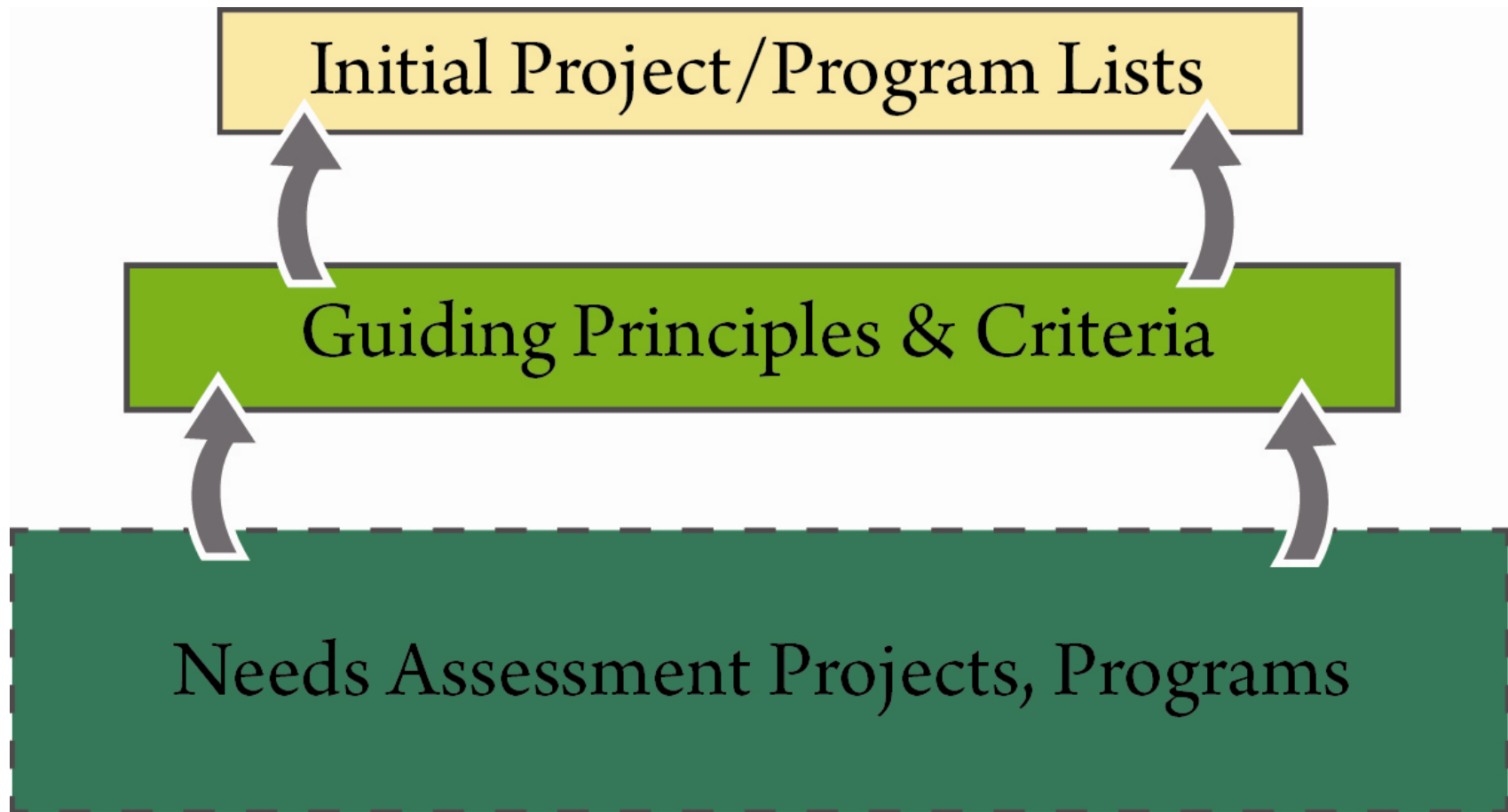
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Application of Guiding Principles

- Guiding principles/funding criteria applied to needs assessment projects and programs
 - Questionnaire-based process
 - Responses compiled by Capital Planning Office
- CPO and executive level review/verification of GP application process
- Review/refinement of other Needs Assessment information
 - Project/program cost information
 - Operations/maintenance impact
 - Other project/program information

Methodology Overview



About the Staff Lists...

- No weighting or scoring distinctions in applying Guiding Principles
 - Shows how many criteria applied to a particular project/program
 - Exception: Near-Term projects
- More information on departmental needs, projects and programs will be available
 - Dept's to brief subcommittees, act as resource
- Further refinement of Needs Assessment cost, other information from December to February

What the BEATF Will See

- Summary lists of programs and projects
 - By department/category
- Project/program detail pages
 - Description of project/program
 - Summary of guiding principles application
 - Geographic location (where applicable)
 - Cost estimates
 - O&M impact information

Staff List Organization

- Projects w/ applicable “Near-Term” criteria will be at top of project listing for a particular department/category
- Projects then organized by the total number of GP criteria that applied
 - The more criteria that applied, the higher up on the particular department/category list

Questions & Discussion

Subcommittees & Next Steps

Capital Planning Office

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Staff Lists & BEATF Subcmte's

Transportation/Mobility Subcommittee

- Area of responsibility: Existing and new transportation and mobility needs, including roadways, bikeways, sidewalks, connective trails, and other projects related to addressing mobility capacity.
- Project/Program Areas:
 - Public Works projects/programs
 - Austin Transportation Department projects/programs
 - Other related mobility/transportation projects/programs

Staff Lists & BEATF Subcmte's

City Facilities Subcommittee

- Area of responsibility: Buildings and other facilities that support City operations and services.
- Project/Program Areas:
 - City facilities that support the services and operations of:
 - Public Works
 - Health and Human Services
 - Library Department
 - Communications and Technology Management
 - Building Services
 - Parks Department – Operations and maintenance facilities
 - Economic Growth and Redevelopment Office
 - Public Safety Dept's: Police, Fire, EMS

Staff Lists & BEATF Subcmte's

Parks and Open Space Subcommittee

- Area of responsibility: Parks facilities purposed for public use, parkland acquisition and water quality land acquisition
- Project/Program Areas:
 - Parks facilities and parkland acquisition
 - Water quality land acquisition

Staff Lists & BEATF Subcmte's

Affordable Housing Subcommittee

- Area of responsibility: Programs and facilities related to the provision of affordable housing in the City of Austin community.
- Project/Program Areas:
 - NHCD: Affordable housing programs and projects

Staff Lists & BEATF Subcmte's

BEATF – Full Committee

- Area of responsibility: Programs and initiatives that cut across multiple service areas and have a broad community or economic benefit
- Project/Program Areas:
 - Large, complex projects that are multi-faceted and meet multiple needs
 - Certain projects and programs stemming from small area master plans and other City/community initiatives
 - Any public/private partnerships to be considered by the BEATF as applicable

Staff Lists & BEATF Subcmte's

Initial Subcommittee Agendas:

- Subcommittee organization
- Discuss Guiding Principles and application to the subcommittee's area of responsibility
- Departmental briefings
 - Background on department, functions, related drivers for capital projects and programs
 - Briefing on specific Needs Assessment projects/programs

Staff Lists & BEATF Subcmte's

- Key Considerations
 - Guiding principles and consideration for each subcommittee
 - “Near-Term” projects/programs vs. other types of projects, needs
 - Additional projects identified during process?
 - Subcommittee vetting of proposed project
 - Refer project to staff for GP application process – allows an “apples to apples” comparison

Staff Lists & BEATF Subcmte's

- **Proposed Subcommittee Goal/Charge:** Provide recommendations to BEATF that allow effective, timely decision-making
 - Priorities organized in consideration of Guiding Principles, staff needs assessment
 - Applicable to area of responsibility
 - Determine top level, second level, third level priorities
 - Funding constraints in consideration of debt capacity, affordability
 - Time constraints as per BEATF schedule

BEATF: Overall Timeline

- **February 16:** BEATF receives staff project/program lists
- **Feb 16 – Mid-April:** BEATF, subcommittees consider project/programs
- ***Mid-Late April:** Subcommittee submits recommendations to BEATF
- **Mid-May:** Recommendations formulated by BEATF

Potential Next Steps

- Feb 16: BEATF receives staff project/program lists
- Feb 20–28: Initial subcommittee meetings
 - Organization
 - Discuss Guiding Principles, application to subcommittee
 - Begin department briefings
- Feb 29: BEATF mtg
 - Begin consideration of Econ Development projects
 - Guiding Principles, application to projects/initiatives
 - Questions, issues from subcommittees
- Mar 1-7: Second round of subcommittee meetings
 - Continue department briefings
 - Begin consideration of staff project lists

Subcommittees: Questions

- Pending Questions:
 - Membership?
 - Chair?
 - Meeting schedules?
 - Communications/outreach considerations?

Questions & Discussion